



NAHGAST

Nachhaltiges Produzieren
und Konsumieren in der
Außer-Haus-Gastronomie

Sustainability assessment in socio-ecological research for sustainable production and consumption between ideal and practice

Tobias Engelmann, Faktor 10 – Institut für nachhaltiges
Wirtschaften gGmbH

Sonja M. Geiger, TU Berlin

Daniel Fischer, Melanie Speck, Katrin Bienge, Nina
Langen, Antje Risius, Birgit Schulze-Ehlers, Holger Rohn,
Petra Teitscheid

September, 26th, 2017, SustEcon Conference, Berlin

www.nahgast.de

gefördert vom



Bundesministerium
für Bildung
und Forschung



- A) Introduction**
- B) Methods**
- C) Case study NAHGAST**
- D) Case study BiNKA**
- E) Case study TransKoll**
- F) Comparison and Discussion**
- G) Conclusion**



- Comparison and discussion of different assessment approaches of the three considered projects by asking:
- "What was assessed, why was a certain item or process assessed, and what factors determined the sustainability-assessment outcome?"
- First step for a template for the systematization of sustainability-assessment practices that can be elaborated and applied to the other SÖF projects in further steps



- First, we tried to draft a sophisticated analysis grid:
 - Who evaluates [who is the *evaluand*?]
 - Which criteria, methods, and indicators are considered? [how is sustainability operationalized as an *evaluating criterion*?]
 - How can the criteria, methods, and indicators be classified? (e.g. qualitative/quantitative, input/output oriented, ...)
 - What kind of object (process (esp. production, sale), enterprise, product, service) is reflected? [what is the *object of evaluation*?]
 - System boundaries of the object (cradle to grave/ gate to gate, ...)
- Which levels (micro, meso, macro) are behind the selected procedures?
- Intention of the evaluation (descriptive, normative, ...)
- Methods of data collection, data sources



- We did not have enough capacities to elaborate and to implement it properly and we were worried that the analysis grid would not cover all specific particularities of each approach
- So we made the first step before the second and just asked three questions:
 - „What was assessed?“
 - „Why was a certain item or process assessed?“
 - „What factors determined the sustainability-assessment outcome?“

Case study NAHGAST



Target values for the module NAHGAST Meal-Pro (based on Speck et al. 2016, own translation).

| Dimension | Indicator | Unit | Target value | Source |
|-----------|--|--|---|--|
| | | | “Sustainable Level” | |
| Ecology | Carbon Footprint | g CO ₂ eq per meal | < 800 (g CO ₂ eq) per meal | Lukas et al. 2016 |
| | Water demand | l per meal | < 640 l per meal | Lukas et al. 2016 |
| | Material Footprint | g per meal | < 2670 g per meal | Lukas et al. 2016 |
| | Land demand | m ² per meal | < 1,25 m ² per meal | Lukas et al. 2016 |
| Health | Energy content (kcal) | Kcal per meal | < 670 kcal per meal | Lukas et al. 2016 |
| | Fibre content | g per meal | > 8 g per meal | Lukas et al. 2016 |
| | Salt content | g per meal | < 2 g per meal | Lukas et al. 2016 |
| | Fat content | g per meal | < 24 g per meal | Lukas et al. 2016 |
| | Total carbohydrates content | g per meal | < 90 g per meal | Lukas et al. 2016 |
| | of which sugar | g per meal | < 17 g per meal | Lukas et al. 2016 |
| Social | Share of fair-trade products | % possibly available fair-trade products | 100% of possibly available fair-trade. Fair-trade <i>and</i> organic products should be preferred | Own estimation; Fair-trade Germany; Fair-trade Austria |
| | Share of animal products from appropriate animal husbandry | % animal products | 100% animal products | Own estimation |

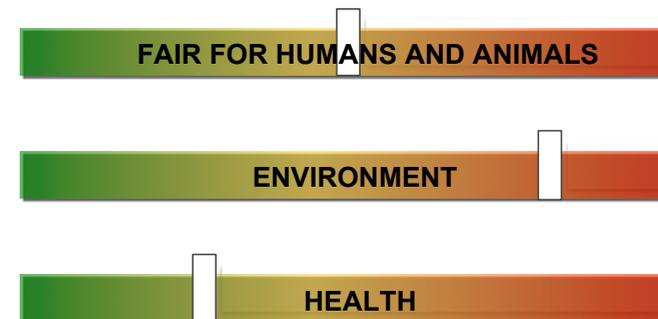
Case study NAHGAST



Fictional result of a food assessment with NAHGAST Meal-Pro and label (own work)

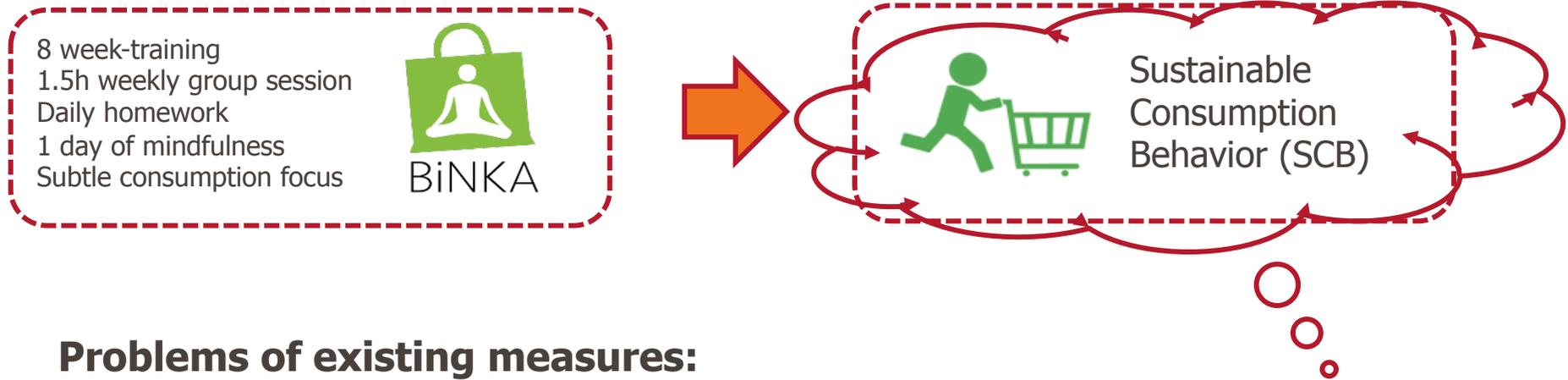
| Indicators | Recommendations | Scores |
|-----------------------|-----------------------------|---------------|
| Fairtrade products: | recommendable | 3 |
| Animal welfare | not recommendable | 1 |
| Energy amount: | recommendable | 3 |
| Fibre amount: | recommendable | 3 |
| Fat amount: | restrictively recommendable | 2 |
| Carbohydrates amount: | not recommendable | 1 |
| thereof sugar: | recommendable | 3 |
| Salt amount: | recommendable | 3 |
| Material Footprint: | restrictively recommendable | 2 |
| Carbon Footprint: | not recommendable | 1 |
| Water demand | not recommendable | 1 |
| Area required | not recommendable | 1 |
| Popularity | restrictively recommendable | 2 |
| Cost coverage | restrictively recommendable | 2 |
| | | |
| | Recommendation | Score |
| Total result: | restrictively recommendable | 2,3 |
| | | |
| Dimensions: | Recommendations | Scores |
| Social dimension | restrictively recommendable | 2,0 |
| Health | recommendable | 2,5 |
| Ecology | not recommendable | 1,3 |
| Economy | restrictively recommendable | 2,0 |

| | |
|-------------------|-----------------------------|
| below 1,5: | not recommendable |
| 1,5 to below 2,5: | restrictively recommendable |
| above 2,5: | recommendable |



Rationale

How does participation in the BiNKA training effect individual SCB?

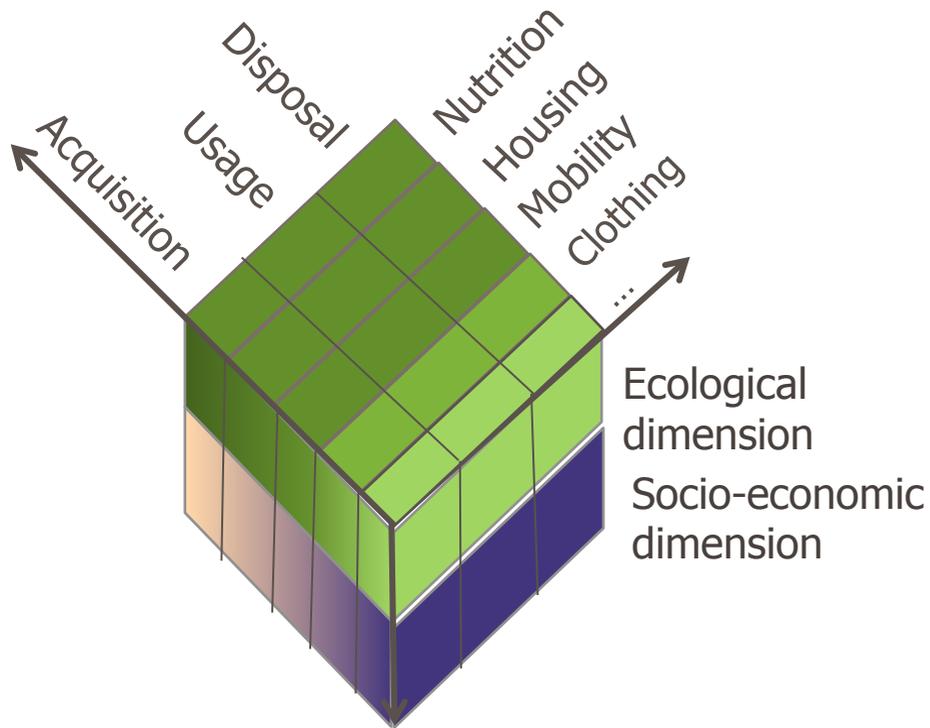


Problems of existing measures:

- Focus on single dimensions (e.g. environmental issues)
- Focus on single facets of consumption (e.g. purchase)
- Focus on single consumption areas (e.g. food)
- Selection of behaviors neglects sustainability impact (e.g. oven spray)

Sustainability Assessment: SCB-Cube

- Cube model of sustainable consumption behavior: “SCB-Cube”
- based on the Brundlandt declaration on sustainable development (WCED, 1987)

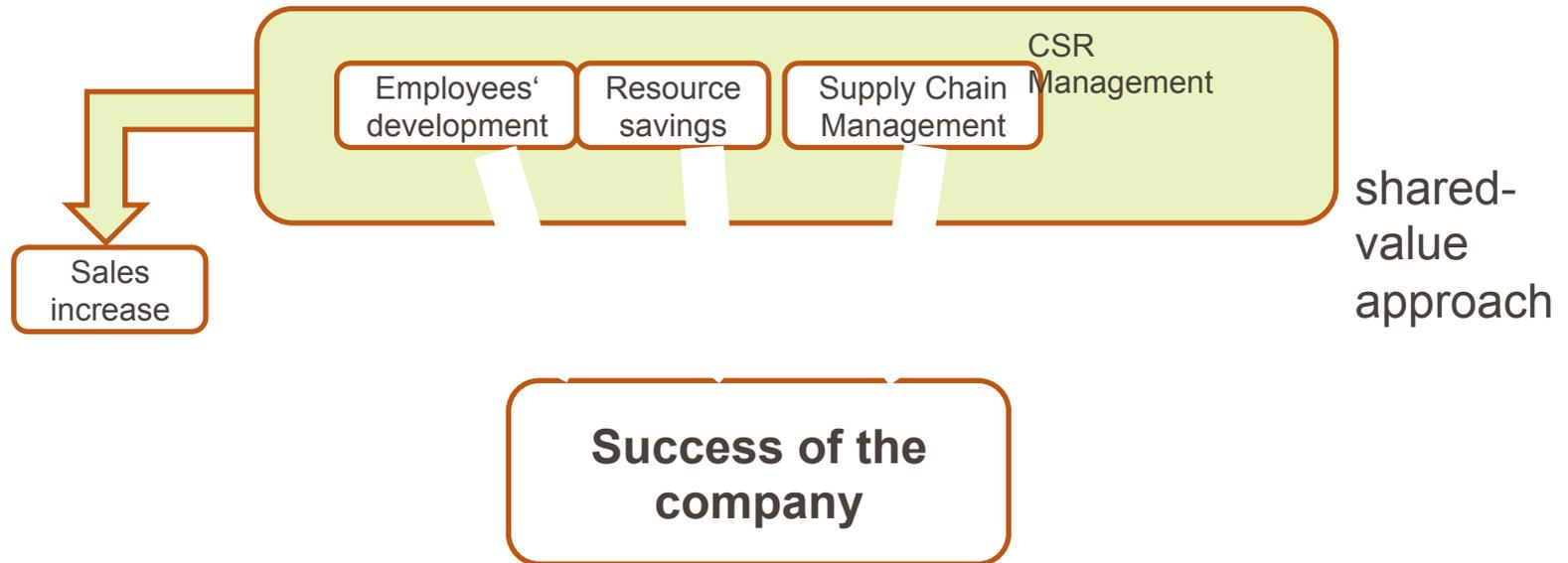


“Sustainable consumption behaviors (SCB) are individual acts of satisfying needs in **different areas of life** by **acquiring, using** and **disposing** goods and services that do not compromise the **ecological** and **socio-economic** conditions of all people (currently living or in the future) to satisfy their own needs.”
(Geiger, Fischer & Schrader, 2017)

■ Aim and Scope of the TransKoll-Projekt

Aim: to elaborate a systematic, economic process for small and medium sized enterprises

➤ Strategic sustainability management



■ Aim and Scope of the TransKoll-Projekt

Aim: to elaborate a systematic, economic process for small and medium sized enterprises

➤ Strategic sustainability management

Elaboration of sustainability in SMEs through a mixed method approach:

Qualitative empirical assessments (focus group discussions, hot spot analyses and in-depth interviews with managers)

Quantitative employee and supplier surveys used to understand organizational and behavioral barriers to implementing a sustainability management.

■ Aim and Scope of the TransKoll-Projekt

Aim: to elaborate a systematic, economic process for small and medium sized enterprises

➤ Strategic sustainability management

Elaboration of sustainability in SMEs through a mixed method approach:

Qualitative empirical assessments (focus group discussions, hot spot analyses and in-depth interviews with managers)

Quantitative employee and supplier surveys used to understand organizational and behavioral barriers to implementing a sustainability management.

e.g. dimension **environment**: efficient use of resources (energy use, water, and ingredients), reflection of the raw product's regional origin, enhanced waste recycling and reduced emission.

Employees' survey:

Attitudinal statements of the **company's action** towards the **environment**, towards **health**, in regard to **child care** facilities, company's economic stability was evaluated and its influences in regard to social norms.

Barriers and drivers for an enhanced production.

Company's culture and internal sustainability

Supplier survey:

Importance of sustainability in general , **planned** and **existent certifications** and regular audits, **responsibilities** for sustainability activities, **barriers** and **drivers** for an enhanced production , company's preparedness to **collaborate** in regard to enhanced production standards.

Comparison and Discussion

Similarities



- Normative approach: promoting a sustainable production and/or consumption
- Meeting the need of practice-oriented and accepted assessment methods

Comparison and Discussion

Differences (1/3)



NAHGAST:

- Enabling companies to assess the sustainability performance of their offerings
- Providing customers with clearly understandable information about single meals' sustainability

BiNKA:

- Exploring the influence of mindfulness training on consumption patterns

TransKoll:

- Helping to implement a sustainability management in food SMEs and their supply chains

Comparison and Discussion

Differences (2/3)



BiNKA:

- Contributes to the scholarly debate about valid and reliable instruments for assessing sustainable consumption behaviors of individuals and thus primarily targets the research community

TransKoll:

- Directed at enterprises that want to assess themselves as part of a sustainability management system

NAHGAST:

- Addresses both enterprises (for analyzing and improving their products and services) and consumers (for informing and nudging them)
- Main focus on enterprises (interactive work with the tool) instead of costumers one-directional information)

Comparison and Discussion

Differences (3/3)



TransKoll:

- Multistage approach where qualitative, hermeneutical procedures go together with standardized questionnaires and hot-spot analyzes:
- Deriving inductively measures, goals and indicators to transform the enterprises' current activities

NAHGAST:

- Qualitative and quantitative indicators connected with sustainability goals
- Quasi-qualitative but calculable results (1, 2, 3) for each indicator → calculating the results for each sustainability dimension or for the meal's total result

BiNKA:

- Choice of indicators was made with regard to their relative ecological and socio-economic sustainability impact in the specific consumption area and phase
- Selection reflects the most severe behaviors, but does not reflect absolute sustainability goals and limits

Comparison and Discussion

Limitations and Challenges



- Assessment of sustainable consumption or production should be fully comprehensive – but also feasible – necessity to prioritize and define cut-off points
- Incomplete data base esp. for reliable data on socio-economic sustainability impacts, but also for ecologic indicators (e.g. in the food production)
- Interrelatedness of sustainability impacts: Need of considering both production and consumption on different sustainability parameters (e.g. socio-economical, ecological) – an impact may be positive on one and negative to another parameter
- Decisions on how to deal with trade-offs and how to weight different impacts are made on normative grounds – making these grounds transparent is of critical importance

Comparison and Discussion

Conclusion



- Many topics have to be considered in a very specific project context
- This context dependence makes it hard for single projects to learn from each other so a comparison should rather focus on the approaches in the different SÖF projects, e.g.
 - selection of the fitting sustainability indicators
 - comparison of the approaches to identify the importance of aspects and indicators for sustainability
 - determination of the appropriate sustainable targets and levels, esp. if there are no widely accepted ones in the scientific community
 - exchanging knowledge about indicators that do not really fit together (e.g. qualitative/quantitative, input/output/impact-oriented, indicators belonging to different sustainability dimensions), and about weighting of indicators against each other
 - justification of the normative approaches from a scientific point of view
 - dealing with incomplete data
- Such comparisons of approaches could allow an approximation on the question if a concept is appropriate for assessing sustainability or not

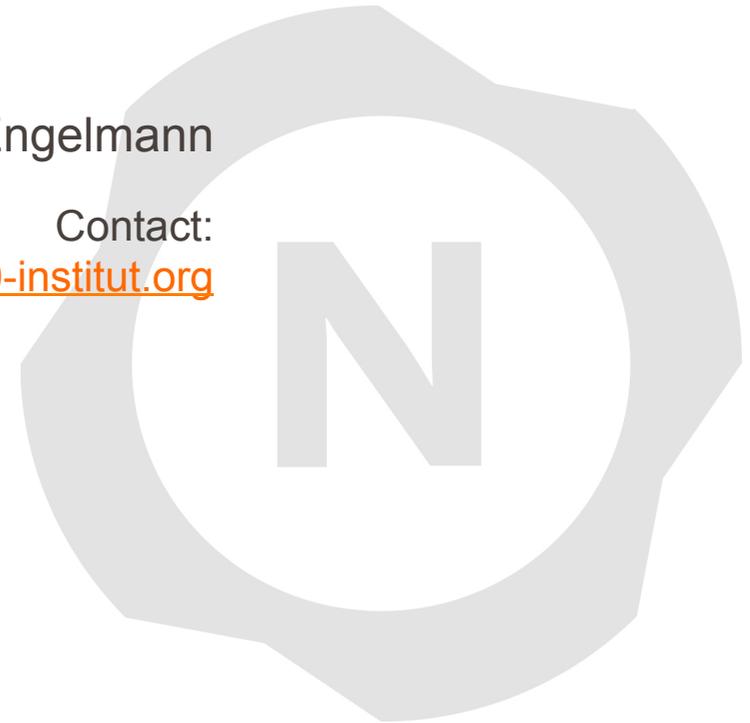


- NAHGAST, BiNKA and TransKoll have done first steps for working out indications and recommendations for choosing adequate approaches to sustainability assessment
- A comparison of approaches can be elaborated based on this discussion with the participation of more SÖF projects in the next months
- The SustEcon conference can serve as a networking and discussion platform for going next steps on this way

Dipl.-Soz. Tobias Engelmann

Contact:

tobias.engelmann@f10-institut.org



www.nahgast.de

gefördert vom



Bundesministerium
für Bildung
und Forschung

References



- Dahl, A. L. (2012). Achievements and gaps in indicators for sustainability. *Ecological Indicators*, 17, 14-19.
- Di Giulio, A., & Fuchs, D. (2014). Sustainable Consumption Corridors: Concept, Objections, and Responses. *GAIA - Ecological Perspectives for Science and Society*, 23(3), 184–192. DOI: 10.14512/gaia.23.S1.6
- Engelmann, T., Speck, Rohn, H., M., Bienge, K., Langen, N., Howell, E., Liedtke, C. (2017): Sustainability assessment of out of-of-home meals: potentials and obstacles applying indicator sets NAHGAST Meal-Basis and NAHGAST Meal-Pro. *Paper presented at the 11th International European Forum (Iglis-Forum) (161st EAAE Seminar) on System Dynamics and Innovation in Food Networks*, Iglis, 15 February 2017.
- Fairtrade Deutschland (n.d.): Fairtrade Standards; <https://www.fairtrade-deutschland.de/ueber-fairtrade/was-macht-fairtrade/fairtrade-standards/> (16.08.2017).
- Fairtrade Österreich (n.d.): Reis mit dem Fairtrade-Gütesiegel; http://www.fairtrade.at/fileadmin/user_upload/PDFs/Materialien/Produktblatt_Reis_end.pdf (16.08.2017).
- Fischer, D., Böhme, T., & Geiger, S. (2017). Measuring Young Consumers' Sustainable Consumption Behavior: Development and Validation of the YCSCB Scale. *Young Consumers*, 18(3), 312-326. DOI: 10.1108/YC-03-2017-00671
- Geiger, S.M., Fischer, D., Schrader, U. (2017). Measuring what matters in sustainable consumption: an integrative framework for the selection of relevant behaviors. *Sustainable Development*. DOI: 10.1002/sd.1688
- Lukas, M., Rohn, H., Lettenmeier, M., Liedtke, C., & Wiesen, K. (2016). The nutritional footprint—integrated methodology using environmental and health indicators to indicate potential for absolute reduction of natural resource use in the field of food and nutrition. *Journal of Cleaner Production*, 132, 161-170.
- Porter, M.E., Kramer, M.R. (2006): Strategy and Society. The link between competitive advantage and corporate social responsibility. *Harvard Business Review*, 1680, 2-17.
- Rohn, H., Lettenmeier, M., Leismann, K., Veuro, S. & Bowry, J. (2013): Reducing the Material Footprint of Meals. *WRF conference proceedings*; <http://www.wrforum.org/wp-content/uploads/2015/10/SS4-Rohn-new.pdf> (16.08.2017).
- Speck, M., Rohn, H., Engelmann, T., Wirges, M., Teitscheid, P., Langen, N., unter Mitarbeit von: Schweißinger, J., Neundorf, D., Bienge, K., Göbel, C., Friedrich, S. (2016). Entwicklung von integrierten Methoden zur Messung und Bewertung von Speisenangeboten in den Dimensionen Ökologie, Soziales und Gesundheit. Arbeitspapier 3 des NAHGAST Projekts. Wuppertal, Wuppertal Institut für Klima, Umwelt, Energie.
- Whitehead, J. (2016). Prioritizing Sustainability Indicators: Using Materiality Analysis to Guide Sustainability Assessment and Strategy. *Business Strategy and the Environment* 26(3): 399-412.
- World Commission on Environment and Development (WCED) (1987). *Our common future* (13. impr.). *Oxford paperbacks*. Oxford: Univ. Press.